**Excellent practices:** 

Oslo - Translational Research

and Innovation

Kjetil Taskén
Oslo University Hospital
Comprehensive Cancer
Centre



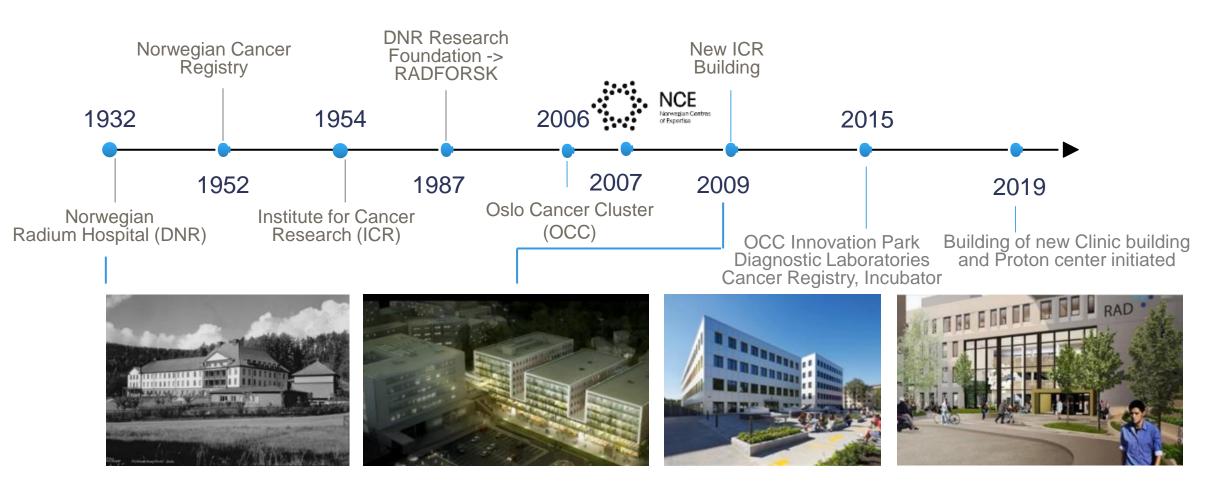
Accredited from 2017







# History of research and innovation



# Oslo University Hospital CCC - Cancer Treatment and Care

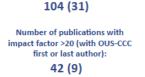
#### **Core Activity Data Patient Treatment** Number of cancer patients: Total number of new cancer 28 141 patients refferred to OUS: 9 646 Number of outpatient consultations: 122 560 Number of beds: Number of overnight stays: 309 76 169 Number of chairs: Number of radiology examinatio Chemotherapy treatments: 51 955 MRI scans: CT scans: 8 842 18 940



Molecular pathology:

13 896







Disclosures of Invention (DOFIs): 26

Active projects funded by EU (H2020): 12



Approx. Total number of FTEs in cancer research: 550

Number of new patients included in clinical trials

Large cancer center by European standards

Well established ecosystem for cancer research

- Institute for Cancer Research
- Section for Clinical Research including Phase I unit
- Cancer Registry
- Innovation and start-up infrastructure (Inven2 and Oslo Cancer Cluster, CONNECT)
- Large biobank resources (breast, lung, CRC, prostate, lymphoma, sarcoma)

CCC / Div Cancer Medicine **Development Priorities:** 

- **Precision Cancer Medicine** (diagnostics and treatment)
- Cell therapy
- Proton therapy
- Digital Pathology



Number of active clinical trials:

**Key Indicators in Research** 

**Budget: estimate of research** 

budget (by parameters):

750 mill, kr

Completed Ph.D. degrees:

23



1402

14.5

Radiology examinations:

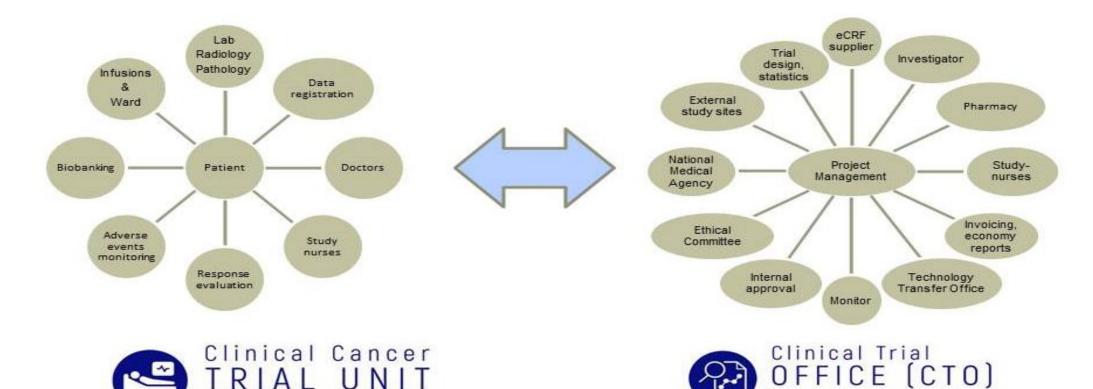
62 129

# **Building on existing infrastructure**

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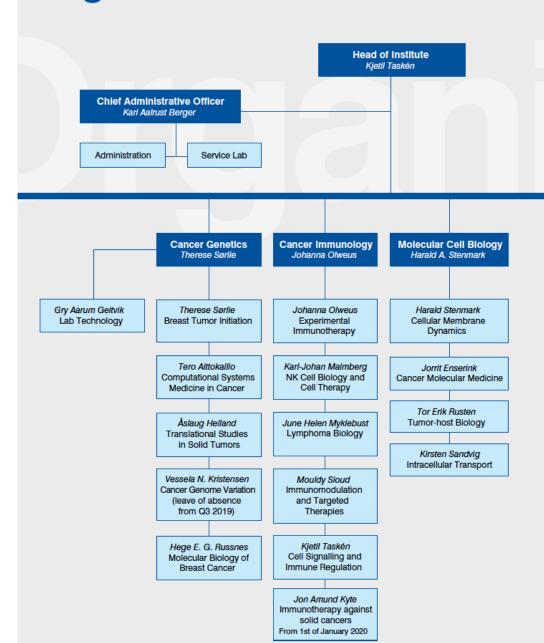






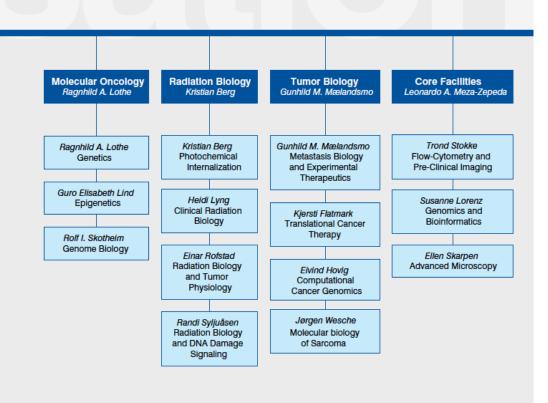


# **Organisation**



# The Institute for Cancer Research Institute for Cancer

Institute for Cancer Research is organized in 6 research departments with 25 research groups, and one Department of (6) Core Facilities.

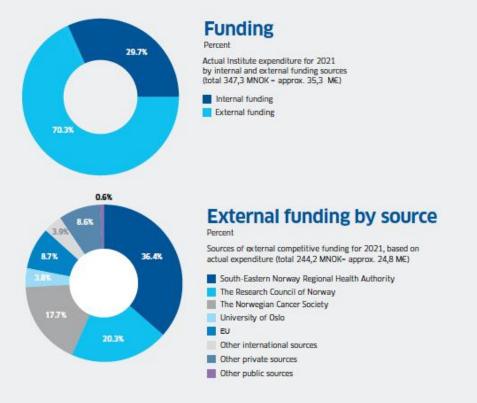


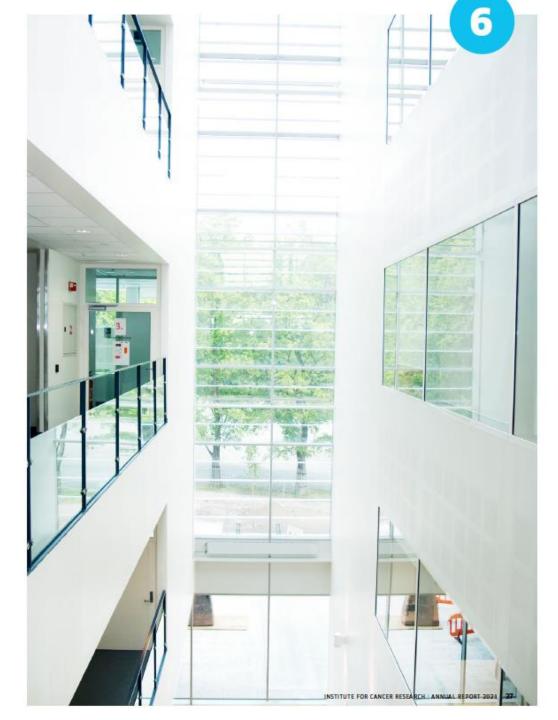
#### The Funding

The Institute researchers received a total of >300 mill NOK in new grants from external sources in 2021.

#### THIS INCLUDED:

- 128 mill NOK from the Research Council of Norway to a new clinical research centre "MATRIX" led by Aslaug Helland
- Three new grants to Therese Sørlie (>20 mill NOK in total) from the Norwegian Cancer Society, the Regional Health Authority for South-Eastern Norway and the Research Council of Norway,
- 18 mill NOK in renewed grant from the commercial company Fate Therapeutics to Kalle Malmberg
- 12 mill NOK to pancreas cancer research, EU grant to Elin H. Kure and Tero Aittokallio

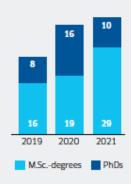




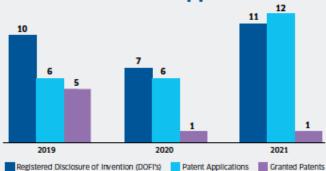
#### The Achievements

#### Articles published First or last authorship Co-authors Impact factor median 241 100 112 126 2019 2020 2021 IMPACT FACTOR Mean 8.5 7.6 8 Median 6.4 5.9 6.4

# Completed PhDs and M.Sc.-degrees



#### **DOFIs and Patent Applications**





# Selected papers with key authors from the Institute:

EMBO J 2021, 40:e107336 R. Khezri et al., and T.E. Rusten

First and last author from Dept Molecular Cell Blology Main finding: Host autophagy mediates organ wasting and nutrient mobilization that is utilized for tumor growth demonstrated in an in vivo model

Genome Medicine 2021 A. Sveen et al., and R.A. Lothe

First and last author from Dept Molecular Oncology Main finding: The majority of somatic mutations in colorectal cancer are not expressed and the "expressed mutation dose" has prognostic and therapeutic relevance.

**Hepatology** 2021, 75:59-73. H.M. Vedeld et al., and G.E. Lind.

First and last author from Dept Moi Oncology Main finding: Early detection of cholangiocarcinoma up to 12 months prior to diagnosis by tumor biomarkers in bile as the liquid biopsy source.

J Immunother Cancer, 2021, 9: DOI 10.1136/Jitc-2021-003109. Flatmark K et al. First author from Dept Tumor Blology Main finding: Peptide vaccine targeting mutated GNAS may have application as treatment for pseudomyxoma peritonel.

Mol Oncol 2021, 16, 88-103. I.H. Rye et al., H.G. Russnes

First and last author from Dept Cancer Genetics Main finding: Single cell Immune profiling of lymph nodes with and without metastatic cells show that Immune suppression occurs already in early stages of breast cancer progression.

Moi Syst Biol, 2021, 17, e9526, Jalswal et al., and K. Alttokalilo

Last author from Dept. of Cancer Genetics

Main finding identification of ECHDC1 as a novel breast tumor suppressor.

Nat Blotechnol 2021, Dec ahead of print. M. Ali", E. Glannakopoulou" et al., and J. Olweus. First authors and last author from Dept. of Cancer Immunology

Main finding: T-cell receptor-modified T cells targeting a lymphoid-specific enzyme (TdT) suggested as a promising immunotherapy for B-ALL and T-ALL that preserves normal lymphocytes.

Nat Commun 2021, 12:6427. O. Engebräten et al. A. Wevergang.

First and last authors from Dept Tumor Biology and Dept. Radiation Biology, respectively. Main finding: Novel predictive blomarker for response to trastuzumab-emtansine in HER2+ breast cancer.

Nat Commun 2021, 12: 6577. K.O. Schlink et al., and H. Stenmark.

First and last author from Dept Molecular Cell Biology

Main finding: Identification of a new regulator of macropinocytosis, the protein Phafin2 shown to modulate the cellular cytoskeleton and required for "cellular drinking".

Nat Commun, 2021, 12, 5307 DOI 10.1038, Taavitsainen S, Engedal N, et al and Urbanucci A. Shared first (Engedal) and last author from Dept Tumor Biology.

Main finding: Gene patterns can predict prostate cancer treatment responses.

**Nature** 2021, 591, 142-146. Agudo-Canalejo J, Schultz SW, et al

Shared first author (Schultz) from Dept of Moi Cell Biol.

Main finding: Wetting whereby a liquid establishes a contact with a surface, is important for droplet sequestration during autophagy.

Science Signaling 2021 14(703):eabc8579. A.M. Lone et al., K. Taskén

First and last author: Dept Cancer Immunology Main finding: Downstream signaling network through the EP1, EP2, EP3 and EP4 GPCRs on T cells involve more than 1,500 regulated phosphosites in receptor specific and shared signaling pathways.

## **OSLO CANCER CLUSTER**

- Leading innovation cluster
  - Centrally positioned and connected to global industry ECEI GOLD Label "Excel in Cluster
  - Excellence"
- Award-winning Incubator
  - > 30 start-ups / companies
  - Successful financing / IPO
  - EU / national program award
- International cooperation
  - EU projects funded / mediated fundingStrong US / EU network
- National genetics and precision medicine
  - Connect repurposing project initiator and coordinator



# OSLO CANCER CLUSTER INCUBATOR PROGRAM Hands-on coaching to make start-ups investable

- Developing novel cancer therapies for the benefit of patients and avoiding the traps on the way
- 35 members: start-ups, global pharma, investors, IT companies, lawyer, TTO, academic groups, CROs
- 5.000 m<sup>2</sup> offices and labs embedded in Comprehensive Cancer Center Campus with University Hospital, Cancer Registry, Biobanks, Clinical Trial Unit and Institute for Cancer Research



## A GROWING PIPELINE: STRONG IN CANCER IMMUNOTHERAPY







# Oslo Cancer Cluster development





# Oslo Cancer Cluster 4th and 5th buildings















# **Proton therapy**

- Proton therapy will be integrated in the existing treatment regiments in the Division of Cancer Medicine, as an inter-regional service
- Instrumentation to be delivered Q1 2023 with start of patient treatment in Q3 2024
- Majority of patients (>80%) in clinical trials
- Two clinical treatment rooms / gantries
- One treatment room / gantry with infrastructure for preclinical research









Head of the Department of Radiation Biology, Institute for Cancer Research, Oslo University Hospital combined with an adjunct full Professor position (20%), University of Oslo

Department of Radiation Biology, Institute for Cancer Research, Oslo University Hospital Apply for position

#### Oslo University Hospital Radio- and Proton Therapy

The hospital hosts one of the largest radiotherapy centers world-wide, with about 6000 new patients receiving state-of-the-art radiotherapy each year. The center is lo at the Radium Hospital in close vicinity to the Institute for Cancer Research. A Proton Therapy center is under construction at the same location. The Proton Therapy of will open in 2024-2025 and includes a cyclotron, 2 treatment rooms for cancer patients and a facility for preclinical research. We plan to include about 75% of all patier treated at the proton centre in clinical studies. The preclinical proton facility will consist of a treatment room with gantry, a room for stalling and work with small animal preclinical MR-scanner and laboratory for cell work and will offer a unique setting for proton therapy research.

# Centre for Advanced Cell Therapy (ACT)

Section for Cell Therapy,
Department of Oncology
& ICR, Oslo University
Hospital



# Centre for Advanced Cell and Gene therapy launched



and gene Therapy **GTMP** 

> Gene Therapy Medicines Genes that lead to therapeutic, diagnostic or prophylactic effects



Somatic-cell therapy medicines These contain cells or tissues that have been manipulated to change their biological characteristics. They can be used to cure, diagnose or prevent disease. Most often referred to as cell therapy.



Tissue-engineered medicines

These contain cells or tissues that can be used to repair, regenerate or replace human tissue.





Anna Pasetto, **ACT Centre** Director

OLWEUS HEAD OF THE DEPARTMENT OF CANCER IMMUNOLOGY: This donation brings a lot of

JOHANNA

excitement as it removes the biggest hurdle for translation of novel concepts in cell and gene theraples generated in Norway all the way to patients."



to acquire and establish new competence and equipment in existing GMP facilities to serve as a national infrastructure for ATMP manufacturing to make advanced theraples available to DAG JOSEFSEN HEAD OF THE SECTION OF CELL THERA PY: The formation of a dedicated core facility for cell and gene

tional forefront."

therapy to tackle challenges in this rapidly developing field is a milestone for the Department of Cell Therapy and we are committed to make sure this unit can provide services at the Interna-







# Implementing precision cancer medicine in Norway via interconnected initiatives:



#### InPreD Norway:

National <u>in</u>frastructure for <u>pre</u>cision <u>d</u>iagnostics

### IMPRESS-Norway:

Improving public cancer care by implementing <u>pre</u>cision medicine in Norway

#### **MATRIX**:

<u>Multimodal Approach Targeting treatment Refractory cancers usling neXt</u> generation technologies and trials

#### TRAIN:

Tumour Response Evaluation using Artificial Intelligence for Norway

#### **INSIGHT / INCLUDE:**

Sustainable implementation of precision cancer medicine

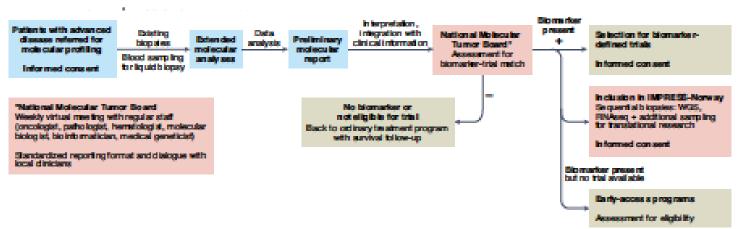
# CONNECT Public-private partnership:

Norwegian Precision Cancer Medicine Implementation Consortium



#### correspondence

# A national precision cancer medicine implementation initiative for Norway



#### correspondence

Table 1 | CONNECT: a public-private partnership of stakeholders in precision cancer. medicine.

CONNECT working-groups interfacing			
InPreD (WG1)	IMPRESS (WG2)	Innovative implementation methods (WG3)	Data governance, storage and sharing for secondary use and analysis (WG4)
InPreD national testing Infrastructure	IMPRESS-Norway national PCM trial	INSIGHT-INCLUDE: Impact of precision cancer medicine health economics and regulatory framework for implementation	INSIGHT-INCLUDE legal framework: InPreD ICT solution; IMPRESS aggregation of data in Europe

CONNECT is operationalized via working groups (WCI-WG4) that engage experts from the public and private sector, p ICT, information and communications technology; PCM, precision cancer medicine.

Kletil Taskén@1288, Hege E. G. Russnes234. Eline Aas<sup>1,6</sup>, Line Bjørge<sup>2,1,9</sup>, Egil S. Blix<sup>10,1</sup>, CONNECT Public-Private Partnership Consortium\*, Espen Enerly®, Gro L. Fagereng®, Asmund Flobak<sup>14,19</sup>, Bjørnar Gille<sup>16</sup>, Bjørn T. Gjertsen (\$\infty\$) Tormod K. Guren\*\*, Jutta Heix<sup>19</sup>, Elvind Hovig<sup>10,20,20</sup> Randt Hoyland22, InPreD-Norway and National Molecular Tumor Board Consortium\*, IMPRESS-Norway Consortium\*, Per E. Lenning®20 Leonardo A. Meza-Zepeda<sup>20,24</sup> Per M. Mæhle2s, Hilde L. Nilsen226, Steinar Ø. Thoresen 9,27, Ketti Widerberg 9. Stabtern Smeland<sup>2,2s</sup> and Aslaug Helland (1)2,438

#### CONNECT Public-Private Partnership

Steinar Ø. Thoresen 8,27, Sigbjørn Smeland 2,26, Eline Aas\*\*, Terle C. Ahlguist\*\*, Nyosha Alikhani<sup>29</sup>, Ali Areffard<sup>20</sup>, Eli Bergil<sup>20</sup>, Hege Edvardsen<sup>12</sup>, Gry Festervoll<sup>20</sup>, Asmund Flobak w.p., Grethe S. Foss<sup>13</sup>, Petter Foss<sup>13</sup>. Bløm T. Glertsen\*\*\*, Ingvild Hagen\*\*. Kåre B. Hagen<sup>a</sup>, Håvard H. Hauge<sup>as</sup>, Bjorn V. Herikstad<sup>10</sup>, Kristian Hveem<sup>10,17,18</sup>, Elisabeth Jamaess<sup>39</sup>, Kristin Kittelsen<sup>40</sup>, Kristin Krogsrud<sup>38</sup>, Monica Larsen<sup>33</sup>, Mariam Lofwander®, Birgitte Lygren™, Aslaug Muggerude, Cathrine S. Notlande. Ole A. Oppdalshel<sup>44</sup>, Hege E. G. Russnes<sup>2,3,4</sup>, RayInder Singh®, Syein Skeie®, Fredrik Sund®, Lars P. Strand®, Kjetil Taskén®, Lidzīva Ulvenese, Giske Ursine, Sverrir Valgardsson<sup>er</sup>, Ketil Widerberg<sup>re</sup>, Pål Wilk<sup>er</sup>, Naoko Yamagata<sup>so</sup> and Jutta Helx<sup>®</sup>

"Roche Norge AS, Ohlo, Norway, "Rayer AS, Ohlo, Norway, "Bristol-Myers Squibb Norway Ltd NUF, Oda, Norway, "Novartis Norge AS, Oda, Norway. <sup>13</sup>Association of the Pharmaceutical Industry in Norway, Oslo, Norway, "Norwegian Directorate of Health, Orlo, Norway. \*Pubgene AS, Orlo, Norway. "AstraZeneca AS, Oslo, Norway, "Department of Oncology, Nord-Trandelag Hospital Trust, Levanger, Norway. VK.G. Jehnen Center for Genetic Epidemiology, Department of Public Health and Nursing, NTNU, Norwegian University of Science and Technology, Trondheim, Norway, "HUNT Research Centre, Department of Public Health and Nursing, NTNU, Norwegian University of Science and Technology, Levanger, Norway. "AbbVie AS, Orlo, Norway, "MSD Norge AS, Oslo, Norway, "Amgen AB Norway NUF, Odo, Norway. GlazoSmithKline AS, Osla, Norway. a Pfizer Norge AS, Oslo, Norway. "Norwegian Cancer Society, Oslo, Norway. "Eli Lilly Norge AS, Oslo, Norway. 6 Department of Research, Stavanger University Hospital, Stavanger, Norway. "Takeda AS, Oslo, Norway, "Janusen-Cilay AS, Oslo, Norway, "Unit for Medicine and Health Sciences, Akershus University Hospital, Larenskog, Norway. "NEC Corporation, Tokyo, Japan.

InPreD-Norway and National Molecular Tumor Board Consortium

Hege E. G. Russnes<sup>23,4</sup>, Thomas Berg<sup>11</sup>, Egil S. Bitx<sup>10,11</sup>, Diana L. Bordin<sup>20</sup>. Hans-Rickard Brattbakk<sup>22</sup>, Richard Doughty<sup>12</sup>, Karl Ersland<sup>12</sup>, Asmund Flobak<sup>14,15</sup>, Rakel Forthun<sup>22</sup>, Bjørnar Gilje<sup>36</sup>, Elnar Gudlaugsson<sup>13</sup>, Hanne Hamre<sup>14</sup>, Hans Kristian Haugland 20,30, Elvind Hovig 20,21, Randi Hovland<sup>23</sup>, Emiel Janssen<sup>10,16</sup>, Mari Jebens<sup>10</sup>, Tonje Lien<sup>3,4</sup>, Susanne Lorenz<sup>24</sup>, Torben Lüders<sup>28</sup>, Leonardo A. Meza-Zepeda<sup>20</sup>24, Per M. Mashle<sup>25</sup>, Pitt Niehusmann<sup>3</sup>, Hilde L. Nilsen<sup>1,36</sup>, John C. Noone<sup>36</sup>, Vigdis Nygaard<sup>1</sup>, Ulla Randen<sup>1,12</sup>, Anne Renolen<sup>3</sup>,

Anne J. Skiulsvik<sup>a</sup>ř, Sigmund V. Sperstad<sup>a</sup>i, Olay K, Vintermyr<sup>9,20,68</sup>, Daniel Vodak<sup>34</sup>. Teresia Wangensteen™, Ragnhild M. Wold™, Kristin Aberg<sup>™</sup> and Tormod K. Guren<sup>™</sup>

Department of Clinical Pathology, University Hospital of North Norway, Tromsa, Norway. Department of Pathology, Akenhas University Hospital, Larenskog, Norway, "Department of Pathology, Stavanger University Hospital, Stavanger, Norway. 4 Department of Oncology, Akershuo University Hospital, Larenskog, Norway. "Department of Pathology, Haukdard University Hospital, Berger, Norway. 6 Department of Chemistry, Rioscience and Environmental Engineering, University of Stavanger, Stavanger, Norway. "Department of Pathology, St. Olav University Hospital, Trondheim, Norway. Department of Medical Genetics, Orlo University Hospital, Oda, Norway,

#### IMPRESS-Norway Consortium

Aslaug Helland<sup>2,CR</sup>, Hege E. G. Russnes<sup>2,3,4</sup>, Gro Live Fagereng<sup>13</sup>, Eline Aas<sup>1,6</sup>, Khalid Al-Shibips, Yvonne Anderssonso. Thomas Bergil, Line Bjørge<sup>(K)</sup>, Egil Bilx<sup>(K)</sup>, Bodii Bierkehagen<sup>a</sup>, Sigmund Brabrand<sup>18,28</sup>, Odd Terje Brustugun<sup>ar</sup>, Marte G. Cameron<sup>ac</sup>, Astrid Dalhauges, Dalla Dietzeles, Tom Dønnem<sup>10,8</sup>, Espen Enerly<sup>10</sup>, Ragnhild S. Falk<sup>®</sup>, Asmund Flobak<sup>®</sup> Sverre Fluge\*\*, Bjørnar Gilje\*\*, Blem T. Gjertsen\*\*\*, Bjørn H. Grønberg\*\*\*, Karl Grenås\*\*, Tormod K. Guren\*. Hanne Hamre<sup>™</sup>, Åse Haug<sup>™</sup>, Daniel Heinrich<sup>™</sup>, Geir Olay Hiortland\*, Elvind Hoylgaga, Gunnar Houge 1949, Randi Hovland 20, Ann-Charlotte Iversen 8,70, Emiel Janssen 18,90 Stlan Knappskog<sup>8,23</sup>, Jon Amund Kyte<sup>18</sup>, Hedda von der Lippe Gythfeldt\*\*, Kristina Lindemann<sup>21</sup>, Ragnhild A. Lothe<sup>2,72</sup>, Jo-Asmund Lund73, Per Eystein Lenning8,23, Leonardo Meza-Zepeda<sup>20,34</sup> Monica C. Munthe-Kaas<sup>34</sup>. Olay T. D. Nguyen<sup>36</sup>, Pitt Niehusmann<sup>1,26</sup>, Hilde L. Nilsen<sup>2,36</sup>, Katarina Puco<sup>26</sup>, Ulla Randen<sup>2,12</sup>, Anne H. Ree<sup>2,14</sup>, Tonie B. Riste<sup>25</sup> Karin Semb<sup>®</sup>, Eli Sihn S. Steinskog<sup>13</sup>. Andreas Stensvold", Pål Suhrke", Øyvind Tennee", Geir E. Tjønnfjord<sup>3,79</sup>, Lly J. Vassbotn®, Sissel F. Wahl<sup>37</sup>.

<sup>10</sup>Department of Pathology, Nordland Hospital Trust, Bode, Norway. Southern and Eastern Norway Pharmaceutical Trust, Odo, Norway, "Department of Oncology, Vestre Viken Hospital Trust, Drammer, Norway. a Department of Oncology, Hospital of Southern Norway, Kristiansand, Norway, Department of Oncology, Nordland Hospital Trust, Bods, Norway. "Department of Oncology, Telemark Hospital Trust, Skien, Norway, \*Orlo Centre for Ricotatistics and Epidemiology, Odo University Hospital, Odo, Norway. "Department

Kjetii Taskën<sup>1,2</sup> and Sigbjørn Smeland<sup>2,26</sup>

of Oncology, Forma Hospital Trust, Haugeaund, Norway. "IMPRESS-Norway Patient representative, Oslo, Norway. a Department of Oncology, Innlandet Hospital Trust, Brumunddal, Norway, "Department of Medical Genetics, Haukeland University Hospital, Bergen, Norway. "IMPRESS-Norway Patient representative, Trondheim, Norway. 7 Department of Gynecological Oncology, Orlo University Hospital, Oslo, Norway, 73Department of Molecular Oncology, Institute for Cancer Research, Oslo University Hospital, Oda, Norway, 31 Department of Oncology, More on Romadal Hospital Trust, Alexand, Norway, Department of Pediatric Medicine, Orlo University Hospital, Oda, Norway. TDepartment of Pathology, Forde Hospital Trust, Forde, Norway. 26 Department of Oncolors, Vestfold Hospital Trust, Tombers, Norway. TDepartment of Oncology, Ontfold Hospital Trust, Kalnes, Norway. 12 Department of Pathology, Vestfold Hospital Trust, Tomberg, Norway. "Department of Haematology, Onlo University Hospital, Oda, Norway. \*\*Department of Oncology,

correspondence

Forde Hospital Trust, Forde, Norway. Published online: 05 May 2022

https://doi.org/10.1038/s41591-022-01777-4

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#### Author contributions

K.T. wrote the manuscript and integrated edits from other authors. Important discussions and contributions to the initiatives described were made by all authors. All authors have approved the final version of the text.

#### Competing Interests

Participation in the CONNECT Public-Private Partnership to regulated by a consortium agreement that handles conflicts of interest and regulates interaction with the publicly funded infrastructure In/FetD-Norway and the investigator-initiated and publicly funded trial IMPRESS-Norway, IMPRESS-Norway (principal investigator A.H.) has company contributions from Roche, Novartia, Incyte and If Lifly and collaboration projects with Roche Foundation Medicine and Illumins, regulated by separate agreements with Oxlo University Hospital as the coordinating institution. The authors declare no competing interests.

#### PROTOCOL Open Access

# Improving public cancer care by implementing precision medicine in Norway: IMPRESS-Norway

Åslaug Helland<sup>1,2\*</sup>, Hege G. Russnes<sup>1,2,3</sup>, Gro Live Fagereng<sup>1</sup>, Khalid Al-Shibli<sup>4</sup>, Yvonne Andersson<sup>5</sup>, Thomas Berg<sup>6,7</sup>, Line Bjørge<sup>8,9</sup>, Egil Blix<sup>7,10</sup>, Bodil Bjerkehagen<sup>2,3</sup>, Sigmund Brabrand<sup>1</sup>, Marte Grønlie Cameron<sup>11</sup>, Astrid Dalhaug<sup>7,12</sup>, Dalia Dietzel<sup>13</sup>, Tom Dønnem<sup>7,10</sup>, Espen Enerly<sup>14</sup>, Åsmund Flobak<sup>15,16</sup>, Sverre Fluge<sup>17</sup>, Bjørnar Gilje<sup>18</sup>, Bjørn Tore Gjertsen<sup>8,9</sup>, Bjørn Henning Grønberg<sup>15,16</sup>, Kari Grønås<sup>19</sup>, Tormod Guren<sup>1</sup>, Hanne Hamre<sup>20</sup>, Åse Haug<sup>8</sup>, Daniel Heinrich<sup>21</sup>, Geir Olav Hjortland<sup>1</sup>, Eivind Hovig<sup>1,22</sup>, Randi Hovland<sup>23</sup>, Ann-Charlotte Iversen<sup>19</sup>, Emiel Janssen<sup>24,37</sup>, Jon Amund Kyte<sup>1</sup>, Hedda von der Lippe Gythfeldt<sup>21</sup>, Ragnhild Lothe<sup>1,2</sup>, Jo-Åsmund Lund<sup>25,38</sup>, Leonardo Meza-Zepeda<sup>1</sup>, Monica Cheng Munthe-Kaas<sup>26</sup>, Olav Toai Duc Nguyen<sup>27</sup>, Pitt Niehusmann<sup>3</sup>, Hilde Katarina NilsenPuco<sup>2,3,1,28</sup>, Anne Hansen Ree<sup>20,2</sup>, Tonje Bøyum Riste<sup>29</sup>, Karin Semb<sup>30</sup>, Eli Sihn Samdal Steinskog<sup>8</sup>, Andreas Stensvold<sup>31</sup>, Pål Suhrke<sup>32</sup>, Øyvind Tennøe<sup>31</sup>, Geir E. Tjønnfjord<sup>33</sup>, Liv Jorunn Vassbotn<sup>34</sup>, Eline Aas<sup>35,36</sup>, Kristine Aasebø<sup>8</sup>, Kjetil Tasken<sup>1,2</sup> and Sigbjørn Smeland<sup>1,2</sup>

# Norwegian Centre for Clinical Cancer Research

# MATRIX: Multimodal Approach Targeting treatment Refractory cancers using neXt generation technologies and trials









# ADVANCING THE ONCONOLGY INNOVATION ECOSYSTEM



discovery and development, she says. "I also worked as consultant for different pharma and biotech clients for a few years before I moved to Norway and joined the newly created Odo Cancer Cluster team in 2008, at first in a consulting role. My role and my tasks are very varied and they have evolved a lot since I started."

#### Managing a broad project portfolio

Just a Hux develops and everages the international network of Co. and its members, both when it comes to business development (scouting and immoration days for pharma companies and investors, dedicated events, partnering conferences and supporting individual member companies, and oscientifica and translational research (where the annual Cancer Crosslinks is one of OCC's flagship events).

She is also actively working with the Norwegian SPARK Academic Innovation Program led by Morten Egeberg, 160: Lifescience, University of Oslo. Through the program, mentoring, involvement of industry experts, milestone-based funding and education to further develop ideas are provided.

"It is impressive to see how the SPARKees grow during the two-year project period. The program identifies promising academic innovation projects, accelerate and professionalizes the project development aiming to turn good ideas into great products benefiting patients and society, SPARK Norway has also inspired the University of Odo to launch their new Life Science Growth House and changed the university's approach towards entrepreseurship, innovation and collaboration with external partners," says juttas.

Since last year she has also been the project lead for the public-private Norwegian Precision Cancer Medicin Implementation Consortium (CONNECT), one of four national interconnected initiatives in precision cancer medicine (PCMs).

"Implementing precision treatment for cancer patient in a public healthcare system is a great opportunity to increase patient care and to use limited resources more effectively. However, this is an extremely complex endeavor and requires a coalition of resources, expertise and partnering that is beyond the capacity and resource of any single organization. CONNECT addresses this by providing an arean/initiatives of all stakeholders—university hospitals, regulators and payors, industry partners and patients via the Norwegian Cancer Society for a balanced and informed approach and debate," explains just.



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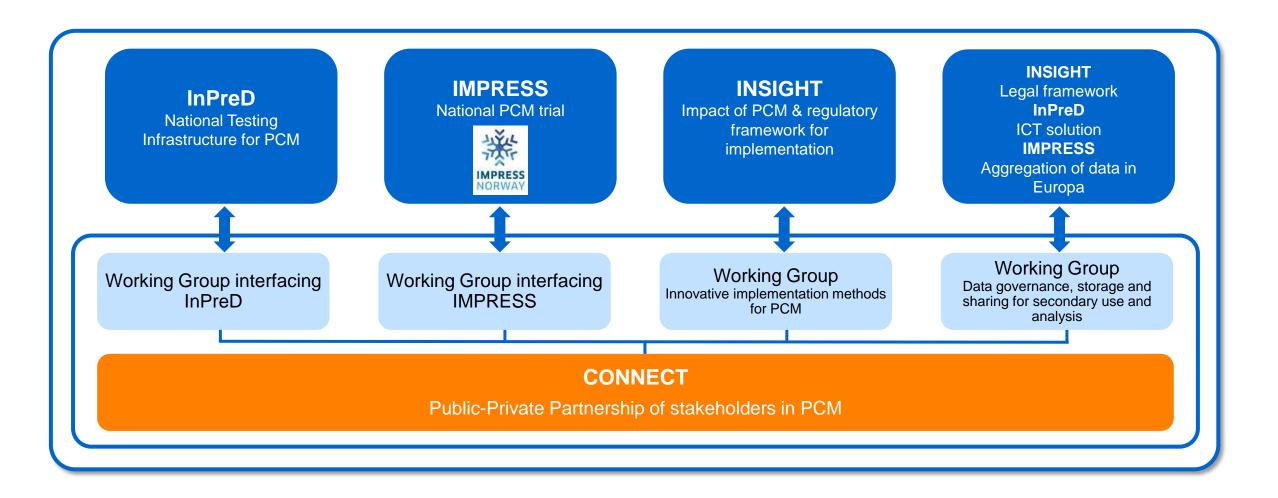
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Norwegian Cancer Precision Medicine Implementation Consortium

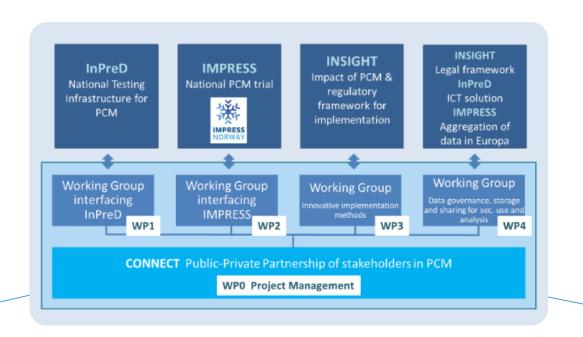
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# CONNECT is operationalised via working groups engaging experts from the public and private sector



### **SubBoards and Steering Committee**



#### **INDUSTRY SUBBOARD**



#### **STEERING COMMITTEE**



#### **PUBLIC PARTNER SUBBOARD**











# BUILDING AN ECOSYSTEM TO DRIVE INNOVATION

Dedicated to accelerating the development of new cancer treatment

